# 2018-2020 Strategic Plan

The vision of the Nebraska Rural Health Association is to be the leading advocate for the improved health of rural Nebraskans.





**2020 STRATEGIC OBJECTIVES** 

Our Mission is to bring together diverse interests and provide a unified voice to promote and enhance the quality of rural health.

## 1.0 - Representation and Advocacy

**Goal:** To empower our individual and collective members to effect positive change in rural health through grassroots advocacy efforts at the state and national levels. To give voice to rural Nebraska about health care policies that will protect and enhance accessibility, affordability and quality of health care.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
<b>1.1 Objective:</b> Promote legislation at the state level that will enhance rural health.	Board Executive Director	Ongoing	☐ In Process
1.2 Objective: Support Medicaid Expansion in Nebraska that will benefit rural areas of the state.	Board Executive Director	Ongoing	☐ In Process
1.3 Objective: Promote legislation at the federal level that will enhance rural health.	Board Executive Director	Ongoing	In Process

#### 2.0 - Education Services

**Goal:** To provide educational opportunities, including the annual rural health conference, to our membership to allow them to acquire tools and resources to help them advance rural health in their communities.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
2.1 Objective: Coordinate the Nebraska Rural Health Conference.	Conference Committee Executive Director	September 2, 2020	Completed
<ul><li>2.2 Objective: Coordinate the Nebraska Rural Health Clinics Conference.</li></ul>	Conference Committee Executive Director	September 2, 2020	Completed
Conduct an additional coding and billing workshop.			Cancelled due to Covid-19
2.3 Objective: Explore opportunities to partner with other organizations to create a new rural health conference that will attract other participants for 2020 and beyond.	President Executive Director	December 2020	Defer to 2021

## 3.0 - Membership Services

**Goal:** To have an energized, engaged, empowered, diverse and growing membership base with programs and services that provide value and benefit to rural Nebraska.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
3.1 Objective: Convene the Ad Hoc Committee on Membership to develop a strategy to communicate benefits of membership, expanding student membership and recruitment of additional members.	Executive Director  Ad-Hoc Membership  Committee: Terri  Lannan, Kristie  Srickland and Kendra  Brown	May 2020	Completed
<i>3.2 Objective:</i> Grow and diversify membership by increasing total members by 5%.	Board Executive Director	January 2020 – December 2020	Not Completed

#### 4.0 - Operational

**Goal:** To ensure that our infrastructure is sufficient to achieve our mission through efficient financial policies, governance, staff, office operations and technology.

<b>Strategy Objective</b>	Responsibility	<u>Timeline</u>	<u>Status</u>
<i>4.1 Objective:</i> Review and Approve the Administrative Policy Manual	Board Executive Director	January 2020	COMPLETED
4.2 Objective: Enhance the website to include additional links to information, data and other organizations dealing with rural health in Nebraska	Executive Director	July 2020	Not Completed

## 5.0 – Community Engagement

**Goal:** To provide a forum for the exchange and distribution of ideas, information, research, and methods for improvement of rural health and assist with the development of solutions to rural health problems which are applicable at the community, county, state, regional and national levels.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
5.1 Objective: Complete Implementation of the campaign titled "I Love Nebraska Rural Health" to raise awareness and visibility statewide to highlight the value of rural health in the state including:	Board Executive Director		
Develop a central website to build a brand and to help promote the spread the "I Love Nebraska Rural Health" message to ignite conversations statewide		August 2020	☐ In Process
Develop tools for engage communities and healthcare providers at the local level in Nebraska to understand the issues and future of rural health.		August 2020	☐ In Process
Develop tools to educate the public on changes and issues in rural health care (state and federal level), particularly in Nebraska though telling stories!		September 2020	☐ In Process

**Goal:** To find new approaches and organizational frameworks improve health outcomes, control costs, and improve population health in rural Nebraska.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
6.1 Objective: Continue to lead the effort develop a new model for Nebraska that moves us towards the goal of testing new payment and service delivery models that may reduce cost, while also providing care of similar or higher quality. Submit a grant application to the Sherwood Foundation.	Rural Health Innovation Steering Committee Executive Director	February 15, 2020	Grant Application Submitted

## 7.0 - Financial Stewardship

**Goal:** To sustain the Association's long-term viability to deliver on our mission with thoughtful strategic choices that ensure we have sufficient financial resources for the future.

Strategy Objective	Responsibility	<u>Timeline</u>	<u>Status</u>
<i>5.1 Objective:</i> Meet the 2020 budget	Executive Director	January 2020	Not Completed
<i>5.2 Objective:</i> Produce a net margin of 5%.	Executive Director	December 2020	Not Completed